

**THE CORPORATION OF THE COUNTY OF MIDDLESEX**

**BY-LAW #6836**

A BY-LAW to adopt the 2017 Budget of the County of Middlesex.

WHEREAS Section 289 (1) of The Municipal Act, 2001, provides that an upper tier municipality shall in each year prepare and adopt a budget including estimates of all sums required during the year for the purposes of the upper-tier municipality;


WHEREAS Subsection 9 of the Municipal Act, 2001 provides that a municipality has the capacity, rights, powers and privileges of a natural person for the purpose of exercising its authority under this or any other Act;

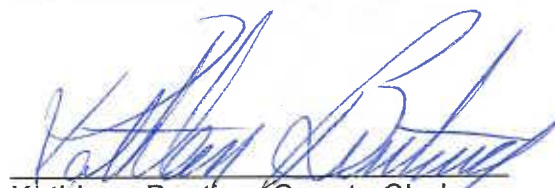
AND WHEREAS Subsection 5(3) of the Municipal Act, 2001 provides that a municipal power shall be exercised by by-law;

THEREFORE the Council of The Corporation of the County of Middlesex enacts as follows:

1. That the 2017 Budget of the County of Middlesex with estimated expenditures of \$95,234,358 requiring a contribution from the local municipalities in the amount of \$36,588,712 be adopted, attached as Schedule "A"

PASSED IN COUNCIL this 28<sup>th</sup> day of March, 2017.

  
\_\_\_\_\_  
Don Shipway, Warden

  
\_\_\_\_\_  
Kathleen Bunting, County Clerk

**SCHEDULE "A"  
COUNTY OF MIDDLESEX  
2017 BUDGET**

[AGENDA](#)

[Summary](#)

**COMMITTEE / BOARD**

**COMMITTEE OF THE WHOLE**

[Administration](#)  
[Planning and Woodlots](#)  
[Economic Development](#)  
[Information Technology](#)  
[Family & Social Services](#)  
[Transportation](#)  
[Strathmere Lodge](#)  
[Strathmere Lodge - Debenture](#)

**MLEMS AUTHORITY**  
[Land Ambulance](#)

**LIBRARY BOARD**  
[Library](#)

**HEALTH UNIT**

**RESERVES**  
[Transfer from Res. - Tax Rate](#)

**ONT. MUN. PARTNERSHIP FUND**

**SURPLUS (from prior year)**

**Total before growth**

**Growth and Reassessment Impact**

**TOTAL**

	TOTAL EXPENDITURES BUDGET			OPERATING BUDGET EXPENDITURES			CAPITAL/CAPITAL RESERVE			NET TAXATION REQUIREMENT			
	2016	2017	%	2016	2017	%	2016	2017	%	2016	2017	\$ change	%
	\$ 4,287,763	\$ 4,510,905	5.2	\$ 4,195,653	\$ 4,434,355	5.7	\$ 92,110	\$ 76,550	(16.9)	\$ 1,952,779	\$ 2,193,874	\$ 241,095	12.3
	816,860	981,383	20.1	816,860	981,383	20.1				464,340	950,383	486,043	104.7
	482,815	428,112	(11.3)	426,315	428,112	0.4	56,500	-	(100.0)	482,815	428,112	(54,703)	(11.3)
	1,166,745	1,205,619	3.3	1,016,745	1,055,619	3.8	150,000	150,000	0.0	908,576	923,836	15,260	1.7
	12,198,059	12,609,558	3.4	12,187,699	12,591,158	3.3	10,360	18,400	77.6	5,360,858	5,304,939	(55,919)	(1.0)
	20,332,769	20,916,604	2.9	8,417,816	8,667,001	3.0	11,914,953	12,249,603	2.8	16,880,345	17,464,180	583,835	3.5
	13,413,365	13,598,624	1.4	13,108,130	13,398,624	2.2	305,235	200,000	(34.5)	1,941,178	1,847,184	(93,994)	(4.8)
	1,361,440	1,361,440	0.0	1,361,440	1,361,440					757,000	757,000	-	0.0
	31,870,957	33,817,932	6.1	30,733,574	32,781,861	6.7	1,137,383	1,036,072	(8.9)	2,431,958	2,651,472	219,514	9.0
	4,465,473	4,643,220	4.0	4,043,833	4,299,420	6.3	421,640	343,800	(18.5)	3,982,043	4,038,264	56,221	1.4
	1,160,961	1,160,961	0.0	1,160,961	1,160,961	0.0				1,160,961	1,160,961	-	0.0
										(94,591)	(303,493)	(208,902)	(220.8)
										(974,100)	(828,000)	146,100	(15.0)
										(150,000)	-	150,000	
	\$ 91,557,207	\$ 95,234,358	4.0	\$ 77,469,026	\$ 81,159,934	4.8	\$ 14,088,181	\$ 14,074,425	(0.1)	\$ 35,104,162	\$ 36,588,712	\$ 1,484,550	4.2
										1,484,550		(1,484,550)	
	\$ 91,557,207	\$ 95,234,358	4.0	\$ 77,469,026	\$ 81,159,934	4.8	\$ 14,088,181	\$ 14,074,425	(0.1)	\$ 36,588,712	\$ 36,588,712	\$ -	0.0



# County of Middlesex

## Committee of the Whole

### 2017 BUDGET ADMINISTRATION

	2016 PROJECTED	2016 BUDGET	2017 BUDGET
--	-------------------	----------------	----------------

#### ADMINISTRATION

<b>REVENUES</b>			
COUNTY OF MIDDLESEX	\$ 1,954,974	\$ 1,952,779	\$ 2,193,874
SUPPLEMENTARY TAXES	535,000	535,000	535,000
INTEREST INCOME-GENERAL	400,000	400,000	300,000
RECOVERIES - Ambulance, Ontario Works	416,117	468,378	517,163
RENT - Facilities	831,606	831,606	864,868
TRANSFER FROM RESERVE	100,000	100,000	100,000
<b>Total REVENUES</b>	<b>\$ 4,237,697</b>	<b>\$ 4,287,763</b>	<b>\$ 4,510,905</b>

<b>EXPENDITURES</b>			
<b>GOVERNANCE</b>			
<b>MEMBERS OF COUNCIL</b>			
REMUNERATION	\$ 177,879	\$ 177,879	\$ 180,544
BENEFITS	6,170	6,170	6,622
INSURANCE	3,643	3,643	3,862
TRAVEL	22,000	22,000	22,000
EXPENSES	18,000	18,000	18,000
CONVENTIONS	59,461	59,461	63,908
MEMBERSHIPS	27,170	27,170	183,983
SPECIAL EVENTS	4,600	4,600	4,600
<b>Total MEMBERS OF COUNCIL</b>	<b>\$ 318,923</b>	<b>\$ 318,923</b>	<b>\$ 483,519</b>
<b>LIBRARY BOARD</b>			
REMUNERATION	\$ 10,448	\$ 10,448	\$ 10,604
BENEFITS	469	476	483
CONVENTIONS - per diems	8,000	8,000	8,000
<b>Total LIBRARY BOARD</b>	<b>\$ 18,917</b>	<b>\$ 18,924</b>	<b>\$ 19,087</b>
<b>MIDDLESEX ACCESSIBILITY</b>			
REMUNERATION	\$ 1,194	\$ 1,194	\$ 1,212
BENEFITS		75	75
TRAVEL/EXPENSES/CONVENTIONS		500	500
<b>Total MIDDLESEX ACCESSIBILITY</b>	<b>\$ 1,194</b>	<b>\$ 1,769</b>	<b>\$ 1,787</b>
<b>Total GOVERNANCE</b>	<b>\$ 339,034</b>	<b>\$ 339,616</b>	<b>\$ 504,393</b>
<b>ADMINISTRATION</b>			
SALARIES	\$ 1,196,933	\$ 1,249,183	\$ 1,243,676
BENEFITS	333,965	333,965	315,840
SALARY/BENEFITS CONTINGENCY	34,450	34,450	15,948
EDUCATION/TRAVEL - CAO	18,500	18,500	18,500
EDUCATION/TRAVEL - CLERK	3,500	2,500	2,500
EDUCATION/TRAVEL - HR	5,250	5,250	6,000
EDUCATION/TRAVEL - HEALTH & SAFETY	3,200	3,200	5,200



# County of Middlesex

## Committee of the Whole

### 2017 BUDGET ADMINISTRATION

	2016 PROJECTED	2016 BUDGET	2017 BUDGET
EDUCATION/TRAVEL - TREASURY	18,000	18,000	18,000
EDUCATION/TRAVEL - COUNTY SOLICITOR	23,400	23,400	23,400
OPERATIONS	117,060	117,060	123,180
AUDIT	33,250	33,250	34,250
CONSULTING	65,812	65,812	69,312
INSURANCE	34,408	34,408	35,440
INSURANCE DEDUCTIBLE PAYMENTS	100,000	100,000	100,000
TAX WRITE-OFFS	205,000	205,000	250,000
PROPERTY TAX CAPPING - SHORTFALL	-	1,000	1,000
<b>Total ADMINISTRATION</b>	<b>\$ 2,192,728</b>	<b>\$ 2,244,978</b>	<b>\$ 2,262,246</b>
<b>TRANSFERS</b>			
TRANSFER TO RESERVE	\$ 100,000	\$ 100,000	\$ 100,000
TRANSFER TO CAPITAL	44,610	44,610	29,050
<b>Total TRANSFERS</b>	<b>\$ 144,610</b>	<b>\$ 144,610</b>	<b>\$ 129,050</b>
<b>Total ADMINISTRATION</b>	<b>\$ 2,337,338</b>	<b>\$ 2,389,588</b>	<b>\$ 2,391,296</b>
<b>FACILITIES</b>			
<b>FACILITIES OPERATING</b>			
SALARIES	\$ 89,219	\$ 89,219	\$ 90,733
BENEFITS	30,290	30,290	28,290
TRUCK MAINT./ EXP.	4,000	4,000	4,000
County Building & Gaol - CLEANING /	138,376	135,610	151,876
County Building & Gaol - INSURANCE	11,492	11,492	11,837
County Building & Gaol - UTILITIES	86,753	86,753	92,608
<b>Total FACILITIES OPERATING</b>	<b>\$ 360,130</b>	<b>\$ 357,364</b>	<b>\$ 379,344</b>
<b>TRANSFER TO CAPITAL</b>			
TRANSFER TO CAPITAL	\$ 47,500	\$ 47,500	\$ 47,500
<b>Total TRANSFER TO CAPITAL</b>	<b>\$ 47,500</b>	<b>\$ 47,500</b>	<b>\$ 47,500</b>
<b>Total FACILITIES</b>	<b>\$ 407,630</b>	<b>\$ 404,864</b>	<b>\$ 426,844</b>
<b>MPAC - Assessment Services</b>			
MPAC - Assessment Services	\$ 1,153,695	\$ 1,153,695	\$ 1,188,372
<b>Total MPAC - Assessment Services</b>	<b>\$ 1,153,695</b>	<b>\$ 1,153,695</b>	<b>\$ 1,188,372</b>
<b>Total EXPENDITURES</b>	<b>\$ 4,237,697</b>	<b>\$ 4,287,763</b>	<b>\$ 4,510,905</b>



## County of Middlesex Committee of the Whole

### 2017 BUDGET PLANNING

	2016 PROJECTED	2016 BUDGET	2017 BUDGET
<b>REVENUES</b>			
COUNTY OF MIDDLESEX	\$482,254	\$464,340	\$950,383
LOCAL PLANNING REVENUE	\$315,179	\$320,520	\$0
APPROVAL AUTHORITY FEES	\$17,000	\$30,000	\$30,000
OTHER	\$600	\$2,000	\$1,000
<b>Total REVENUES</b>	<b>\$815,033</b>	<b>\$816,860</b>	<b>\$981,383</b>
<b>EXPENDITURES</b>			
<b>PLANNING</b>			
SALARIES	\$456,663	\$451,113	\$564,913
BENEFITS	\$120,927	\$118,547	\$156,821
OPERATIONS	\$36,273	\$41,000	\$42,250
MIDDLESEX GEOGRAPHY NETWORK	\$79,000	\$79,000	\$80,000
LEGAL SERVICES	\$0	\$5,000	\$5,000
SPECIAL PROJECTS	\$5,000	\$5,000	\$10,000
<b>Total PLANNING</b>	<b>\$697,863</b>	<b>\$699,660</b>	<b>\$858,984</b>
<b>WOODLANDS</b>			
SALARIES	\$79,851	\$79,851	\$83,572
BENEFITS	\$22,659	\$22,659	\$23,714
OPERATIONS	\$14,660	\$14,690	\$15,113
<b>Total WOODLANDS</b>	<b>\$117,170</b>	<b>\$117,200</b>	<b>\$122,399</b>
<b>Total EXPENDITURES</b>	<b>\$815,033</b>	<b>\$816,860</b>	<b>\$981,383</b>

	2016 PROJECTED	2016 BUDGET	2017 BUDGET
WOODLANDS - CAPITAL PROJECTED			
REVENUE FROM TIMBER SALES	15,000	40,000	57,500
TRANSFER FROM RESERVES	2,315	-	-
<b>Total Woodlands Revenue</b>	<b>17,315</b>	<b>40,000</b>	<b>57,500</b>
WOODLANDS CAPITAL EXPENSES	14,315	20,620	20,000
WOODLANDS CAPITAL MANAGEMENT	3,000	15,000	10,000
TRANSFER TO RESERVES	-	4,380	27,500
<b>Total Woodlands Expenses</b>	<b>17,315</b>	<b>40,000</b>	<b>57,500</b>



**County of Middlesex**  
 Committee of the Whole  
 2017 BUDGET  
 ECONOMIC DEVELOPMENT

		2016 PROJECTED	2016 BUDGET	2017 BUDGET
<b>REVENUES</b>				
COUNTY OF MIDDLESEX		\$ 471,762	\$ 482,815	\$ 428,112
GRANTS		4,500	-	-
<b>Total REVENUES</b>		<b>\$476,262</b>	<b>\$482,815</b>	<b>\$428,112</b>
<b>EXPENDITURES</b>				
SALARIES		\$ 135,942	\$ 137,871	\$ 142,785
BENEFITS		35,489	34,854	36,937
OPERATIONS		68,051	71,990	62,390
ECONOMIC DEVELOPMENT SERVICES		125,280	126,600	131,000
TOURISM SERVICES		55,000	55,000	55,000
CONSULTANT		-	-	-
SPECIAL PROJECTS - CAPITAL		56,500	56,500	-
TRANSFER TO CAPITAL		-	-	-
<b>Total EXPENDITURES</b>		<b>\$476,262</b>	<b>\$482,815</b>	<b>\$428,112</b>



**County of Middlesex**  
Committee of the Whole

2017 BUDGET  
INFORMATION TECHNOLOGY SERVICES

		2016 PROJECTED	2016 BUDGET	2017 BUDGET
<b>REVENUES</b>				
COUNTY OF MIDDLESEX		\$ 908,576	\$ 908,576	\$ 923,836
RECOVERIES		199,169	199,169	205,783
OTHER REVENUES		59,000	59,000	76,000
<b>Total REVENUES</b>		<b>\$ 1,166,745</b>	<b>\$ 1,166,745</b>	<b>\$ 1,205,619</b>
<b>EXPENDITURES</b>				
SALARIES		\$ 568,561	\$ 568,561	\$ 554,039
BENEFITS		167,638	167,638	159,924
OPERATIONS		44,000	44,000	55,000
NETWORK MAINTENANCE		236,546	236,546	286,656
TRANSFER TO CAPITAL		150,000	150,000	150,000
<b>Total EXPENDITURES</b>		<b>\$ 1,166,745</b>	<b>\$ 1,166,745</b>	<b>\$ 1,205,619</b>

COUNTY OF MIDDLESEX  
2017 BUDGET SUMMARY  
DEPARTMENT OF SOCIAL SERVICES

	2016 PROJECTED	2016 BUDGET	2017 BUDGET
REVENUES			
COUNTY OF MIDDLESEX	\$ 5,360,858	\$ 5,360,858	\$ 5,304,939
GOVERNMENT CONTRIBUTION - PROVINCE/CITY + OW RECOVERIES	6,837,201	6,837,201	7,304,619
TOTAL REVENUES	<b>\$ 12,198,059</b>	<b>\$ 12,198,059</b>	<b>\$ 12,609,558</b>

EXPENDITURES

**ONTARIO WORKS ADMINISTRATION**

SALARIES	\$ 1,093,589	\$ 1,093,589	\$ 1,076,311
LOCAL SYSTEM SUPPORT SALARIES	50,264	50,264	\$ 51,800
BENEFITS	312,399	312,399	\$ 313,290
LOCAL SYSTEM SUPPORT EQUIPMENT	38,170	38,170	\$ 47,050
TRAVEL	39,000	39,000	\$ 39,000
TRAINING AND EDUCATION	15,000	15,000	\$ 15,000
MEMBERSHIPS	3,500	3,500	\$ 3,500
GENERAL OFFICE EXPENSE	42,000	42,000	\$ 42,725
TECHNOLOGY	3,000	3,000	\$ 3,000
ACCOMMODATION	65,220	65,220	\$ 66,500
PROFESSIONAL ADVISORS	10,000	10,000	\$ 10,000
<b>ADMINISTRATION</b>	<b>\$ 1,672,142</b>	<b>\$ 1,672,142</b>	<b>\$ 1,668,176</b>

**ONTARIO WORKS EMPLOYMENT**

PURCHASED SERVICE	61,000	61,000	\$ 61,000
PARTICIPATION EXPENSES	40,000	40,000	\$ 40,000
INTAKE SCREENING - CITY OF LONDON	28,000	28,000	\$ 28,000
DOMICILLIARY HOSTELS	-	-	\$ -
PROGRAM COSTS	3,596,700	3,596,700	\$ 3,676,500
<b>EMPLOYMENT</b>	<b>\$ 3,725,700</b>	<b>\$ 3,725,700</b>	<b>\$ 3,805,500</b>

**CHILDREN'S SERVICES**

ADMINISTRATION - SALARIES	\$ 94,890	\$ 94,890	\$ 108,091
- BENEFITS	23,997	23,997	\$ 30,266
PROGRAM - FEE SUBSIDY	985,001	985,001	\$ 985,001
- SPECIAL NEEDS RESOURCING	269,042	269,042	\$ 269,042
- WAGE ENHANCEMENT GRANT	304,781	304,781	\$ 498,797
- GENERAL OPERATING GRANT (GOG)	744,615	744,615	\$ 819,970
MIDDLESEX SUPPORTS + SUMMER RECREATIONAL CHILD CARE	134,000	134,000	\$ 134,000
PAY EQUITY	25,032	25,032	\$ 25,032
CAPACITY	28,145	28,145	\$ 28,145
MINOR CAPITAL	33,808	33,808	\$ -
EARLY CHILD DEVELOPMENT	22,000	22,000	\$ 22,000
<b>CHILDREN'S SERVICES</b>	<b>\$ 2,665,311</b>	<b>\$ 2,665,311</b>	<b>\$ 2,920,344</b>

**SOCIAL HOUSING**

<b>\$ 3,985,877</b>	<b>\$ 3,985,877</b>	<b>\$ 4,052,192</b>
---------------------	---------------------	---------------------

**OTHER PROGRAM COSTS**

<b>\$ 149,029</b>	<b>\$ 149,029</b>	<b>\$ 163,346</b>
-------------------	-------------------	-------------------

TOTAL EXPENDITURES

<b>\$ 12,198,059</b>	<b>\$ 12,198,059</b>	<b>\$ 12,609,558</b>
----------------------	----------------------	----------------------



**COUNTY OF MIDDLESEX  
BUDGET COMMITTEE  
2017 BUDGET**

**TRANSPORTATION - OPERATING**

	<b>2016 PROJECTED</b>	<b>2016 BUDGET</b>	<b>2017 BUDGET</b>
<b>REVENUES</b>			
COUNTY OF MIDDLESEX	\$ 16,661,968	\$ 16,880,345	\$ 17,464,180
TRANSFER FROM RESERVES	-	-	-
CITY OF LONDON	\$ 1,283,185	\$ 1,250,000	\$ 1,250,000
GRAVEL ROYALTY	\$ 50,000	\$ 50,000	\$ 50,000
FEDERAL GAS TAX	\$ 2,152,424	\$ 2,152,424	\$ 2,152,424
ONTARIO COMMUNITY INFRASTRUCTURE FUND	\$ 153,722	\$ 153,722	\$ 276,701
<b>Total Revenues</b>	<b>\$ 20,301,299</b>	<b>\$ 20,332,769</b>	<b>\$ 20,916,604</b>
<b>EXPENDITURES</b>			
<b>OPERATING COSTS</b>			
ROAD MAINTENANCE	\$ 6,301,100	\$ 6,582,848	\$ 6,972,256
BRIDGE & CULVERT MAINTENANCE	460,000	\$ 500,000	300,000
OVERHEAD	1,465,347	\$ 1,401,139	1,479,554
EQUIPMENT & HOUSING OPERATIONS	(651,588)	(722,736)	(762,796)
ENVIROMENTAL SERVICES	25,000	\$ 25,000	25,000
EMERGENCY PLANNING, FIRE & 911	632,765	\$ 631,565	652,987
<b>Total Operating Costs</b>	<b>\$ 8,232,624</b>	<b>\$ 8,417,816</b>	<b>\$ 8,667,001</b>
<b>TRANSFERS</b>			
TRANSFER TO ROADS CAPITAL	\$ 8,464,953	\$ 8,464,953	\$ 8,549,603
TRANSFER TO EQUIPMENT CAPITAL	800,000	\$ 800,000	800,000
TRANSFER TO FACILITIES CAPITAL	150,000	\$ 150,000	150,000
TRANSFER TO BRIDGE CAPITAL	2,500,000	\$ 2,500,000	2,750,000
<b>Total Transfers to Capital &amp; Reserves</b>	<b>\$ 11,914,953</b>	<b>\$ 11,914,953</b>	<b>\$ 12,249,603</b>
<b>Total Expenditures</b>	<b>\$ 20,147,577</b>	<b>\$ 20,332,769</b>	<b>\$ 20,916,604</b>

**COUNTY OF MIDDLESEX  
BUDGET COMMITTEE  
2017 BUDGET**

**STRATHMERE LODGE**

	2016 PROJECTED	2016 BUDGET	2017 BUDGET
<b>REVENUE</b>			
COUNTY OF MIDDLESEX	\$ 1,994,307	\$1,941,178	\$1,847,184
PROVINCE OF ONTARIO	7,389,755	7,414,728	7,748,607
RESIDENTS	3,771,552	3,876,589	3,933,726
OTHER	38,980	45,635	39,107
TRANSFER FROM RESERVE -- WSIB	30,000	30,000	30,000
TRANSFER FROM RESERVE - CAPITAL	93,941	105,235	0
<b>TOTAL REVENUE</b>	<b>\$ 13,318,535</b>	<b>\$ 13,413,365</b>	<b>\$ 13,598,624</b>
<b>EXPENDITURES</b>			
SALARIES	\$ 8,808,225	\$8,773,064	\$8,960,094
BENEFITS	2,103,621	2,164,709	2,225,525
SUPPLIES	174,702	213,565	182,690
FACILITY REPLACEMENTS	60,312	63,965	64,435
FACILITY MAINTENANCE	139,861	135,761	137,215
OTHER REPLACEMENTS	107,049	108,280	97,250
PURCHASED SERVICES	525,823	544,869	568,531
RAW FOOD	492,033	494,288	510,514
UTILITIES	412,409	402,500	436,600
INSURANCE	36,260	36,277	37,041
AUDIT	3,765	5,000	3,800
LEGAL & CONSULTING	10,725	5,000	5,000
TREASURY CHARGE	96,465	96,465	97,500
OFFICE EXPENSE	35,020	33,212	36,980
EDUCATION, TRAVEL & CONVENTION	18,325	31,175	35,450
CAPITAL	293,941	305,235	200,000
<b>TOTAL EXPENDITURES</b>	<b>\$ 13,318,535</b>	<b>\$ 13,413,365</b>	<b>\$ 13,598,624</b>



**County of Middlesex**  
Committee of the Whole  
2017 BUDGET  
STRATHMERE LODGE DEBENTURE PAYMENT

		2016 PROJECTED	2016 BUDGET	2017 BUDGET
<b>REVENUES</b>				
COUNTY OF MIDDLESEX		\$757,000	\$757,000	\$757,000
PROVINCE OF ONTARIO		\$604,440	\$604,440	\$604,440
<b>Total REVENUES</b>		<b>\$1,361,440</b>	<b>\$1,361,440</b>	<b>\$1,361,440</b>
<b>EXPENDITURES</b>				
PRINCIPAL		\$890,000	\$890,000	\$890,000
INTEREST		\$402,721	\$402,721	\$361,481
TSF. TO RESERVE - TAX RATE		\$68,719	\$68,719	\$109,959
<b>Total EXPENDITURES</b>		<b>\$1,361,440</b>	<b>\$1,361,440</b>	<b>\$1,361,440</b>

**COUNTY OF MIDDLESEX  
COMMITTEE OF THE WHOLE  
2017 BUDGET**

<b>LAND AMBULANCE - OPERATING</b>	<b>2016 PROJECTION</b>	<b>2016 BUDGET</b>	<b>2017 PROPOSED BUDGET</b>
<b>REVENUES</b>			
COUNTY OF MIDDLESEX	\$ 2,322,163	\$ 2,431,958	\$ 2,651,472
PROVINCE OF ONTARIO - Land Ambulance	14,197,389	15,345,630	16,254,188
CITY OF LONDON - Land Ambulance	12,898,287	13,219,082	14,412,272
TRANSFERS FROM RESERVES	500,000	874,287	500,000
<b>Total Revenues</b>	<b>\$ 29,917,839</b>	<b>\$ 31,870,957</b>	<b>\$ 33,817,932</b>
<b>EXPENDITURES</b>			
PAYMENTS TO MIDDLESEX-LONDON EMS	\$ 28,857,325	\$ 30,733,574	\$ 32,781,861
Total - Services	28,857,325	30,733,574	32,781,861
VEHICLES, EQUIPMENT & MEDICAL SUPPLIES			
VEHICLE & EQUIPMENT CAPITAL	1,060,514	1,137,383	1,036,072
Total - Vehicles, Medical	1,060,514	1,137,383	1,036,072
<b>Total Expenditures</b>	<b>\$ 29,917,839</b>	<b>\$ 31,870,957</b>	<b>\$ 33,817,933</b>
<b>LAND AMBULANCE - CAPITAL</b>			
<b>CAPITAL EXPENDITURES</b>			
vehicle purchases	1,060,514	708,133	944,117
New station development		179,250	91,955
medical equipment (capital)	1,000,000		
computers & software	250,000	250,000	
<b>Total Capital Expenditures</b>	<b>\$ 2,310,514</b>	<b>\$ 1,137,383</b>	<b>\$ 1,036,072</b>
<b>CAPITAL REVENUES</b>			
Transfer From Operations	\$ 1,060,514	\$ 1,137,383	\$ 1,036,072
Transfer From Reserves	1,250,000		
<b>Total Capital Revenues</b>	<b>\$ 2,310,514</b>	<b>\$ 1,137,383</b>	<b>\$ 1,036,072</b>



# County of Middlesex

## Library Board

### 2017 BUDGET

### LIBRARY

	2016 PROJECTED	2016 Budget	2017 Budget
--	-------------------	----------------	----------------

<b>REVENUES</b>			
COUNTY OF MIDDLESEX	\$3,982,043	\$3,982,043	\$4,038,264
PROV. OF ONT. - OPERATING	\$134,047	\$134,047	\$134,047
GOVERNMENT OF CANADA	\$3,000	\$3,000	\$0
ONTARIO LIBRARY CAPACITY FUND	\$20,900	\$20,900	\$20,909
MINISTRY OF HEALTH AND LONG TERM CARE	\$175,000	\$175,000	\$175,000
SOCIAL SERVICES	\$40,000	\$40,000	\$40,000
DONATIONS / FUNDRAISING	\$10,000	\$10,000	\$10,000
FINES & LOST BOOKS	\$25,000	\$25,000	\$20,000
OTHER REVENUES	\$3,500	\$3,500	\$5,000
SURPLUS PRIOR YEAR	\$71,983	\$71,983	\$200,000
<b>Total REVENUES</b>	<b>\$4,465,473</b>	<b>\$4,465,473</b>	<b>\$4,643,220</b>

<b>EXPENDITURES</b>			
SALARIES	\$2,198,880	\$2,198,880	\$2,277,247
BENEFITS	\$432,764	\$432,764	\$426,299
OPERATIONS	\$225,700	\$225,700	\$230,200
COLLECTIONS	\$461,000	\$461,000	\$461,000
BRANCH DEVELOPMENT	\$55,000	\$55,000	\$55,000
BRANCHES - RENT	\$544,181	\$544,181	\$610,817
AUTOMATION	\$103,375	\$103,375	\$105,332
TRANSFER TO CAPITAL	\$311,640	\$311,640	\$343,800
LIBRARY OFFICE MAINTENANCE	\$7,933	\$7,933	\$8,525
HEALTHY KIDS COMMUNITY CHALLENGE	\$125,000	\$125,000	\$125,000
<b>Total EXPENDITURES</b>	<b>\$4,465,473</b>	<b>\$4,465,473</b>	<b>\$4,643,220</b>
<b>SURPLUS</b>	<b>\$0</b>		

**MIDDLESEX-LONDON HEALTH UNIT  
2017 BOARD OF HEALTH DRAFT BUDGET SUMMARY**

Appendix B

REF #		2016 Revised Budget as at Dec 14th	2017 Draft Budget	\$ increase/ (\$ decrease) over 2016	% increase/ (% decrease) over 2016
<b><i>Corporate Services Division</i></b>					
<u>A-1</u>	Office of the Director	\$ 413,050	\$ 365,792	\$ (47,258)	-11.4%
<u>A-7</u>	Finance	542,263	522,401	(19,862)	-3.7%
<u>A-14</u>	Human Resources	473,321	485,243	11,922	2.5%
<u>A-21</u>	Information Technology	1,006,146	1,001,200	(4,946)	-0.5%
<u>A-28</u>	Privacy & Occupational Health & Safety	161,164	160,727	(437)	-0.3%
<u>A-34</u>	Procurement & Operations	266,377	268,991	2,614	1.0%
<u>A-40</u>	Strategic Projects	128,604	134,565	5,961	4.6%
<b><i>Total Corporate Services Division</i></b>		<b>\$ 2,990,925</b>	<b>\$ 2,938,919</b>	<b>\$ (52,006)</b>	<b>-1.7%</b>
<b><i>Foundational Standard Division</i></b>					
<u>B-1</u>	Office of the Director	\$ 356,004	\$ 354,708	\$ (1,296)	-0.4%
<u>B-7</u>	Epidemiology, Library & Resource Lending, Program Planning & Evaluation	1,351,436	1,352,555	1,119	0.1%
<b><i>Total Foundational Standard Division</i></b>		<b>\$ 1,707,440</b>	<b>\$ 1,707,263</b>	<b>\$ (177)</b>	<b>0.0%</b>
<b><i>Healthy Living Division</i></b>					
<u>C-1</u>	Office of the Director	\$ 235,076	\$ 243,153	\$ 8,077	3.4%
<u>C-7</u>	Child Health Team	1,725,158	1,722,715	(2,443)	-0.1%
<u>C-13</u>	Chronic Disease & Tobacco Control	1,408,797	1,412,286	3,489	0.2%
<u>C-22</u>	Healthy Communities and Injury Prevention	1,213,799	1,188,331	(25,468)	-2.1%
<u>C-29</u>	Oral Health	1,502,181	1,460,638	(41,543)	-2.8%
<u>C-36</u>	South West Tobacco Control Area Network	436,500	501,900	65,400	15.0%
<u>C-43</u>	Young Adult Team	1,131,045	1,124,982	(6,063)	-0.5%
<b><i>Total Healthy Living Division</i></b>		<b>\$ 7,652,556</b>	<b>\$ 7,654,005</b>	<b>\$ 1,449</b>	<b>0.0%</b>

**MIDDLESEX-LONDON HEALTH UNIT  
2017 BOARD OF HEALTH DRAFT BUDGET SUMMARY**

Appendix B

REF #		2016 Revised Budget as at Dec 14th	2017 Draft Budget	\$ increase/ (\$ decrease) over 2016	% increase/ (% decrease) over 2016
<b><i>Office of the Medical Officer of Health</i></b>					
<u>D-1</u>	Office of the Medical Officer of Health	\$ 470,104	\$ 472,335	\$ 2,231	0.5%
<u>D-6</u>	Communications	498,961	532,501	33,540	6.7%
<b><i>Total Office of the Medical Officer of Health</i></b>		<b>\$ 969,065</b>	<b>\$ 1,004,836</b>	<b>\$ 35,771</b>	<b>3.7%</b>
<b><i>Environmental Health &amp; Infectious Disease Division</i></b>					
<u>E-1</u>	Office of the Director	\$ 296,956	\$ 288,509	\$ (8,447)	-2.8%
<u>E-7</u>	Emergency Management	184,302	185,758	1,456	0.8%
<u>E-13</u>	Food Safety & Healthy Environments	1,804,227	1,822,036	17,809	1.0%
<u>E-21</u>	Infectious Disease Control Team	1,766,675	1,754,579	(12,096)	-0.7%
<u>E-28</u>	Safe Water, Rabies & Vector-Borne Disease Team	1,451,435	1,364,603	(86,832)	-6.0%
<u>E-36</u>	Sexual Health Team	2,581,297	3,018,191	436,894	16.9%
<u>E-43</u>	Vaccine Preventable Disease Team	1,890,303	1,776,696	(113,607)	-6.0%
<b><i>Total Environmental Health &amp; Infectious Disease Division</i></b>		<b>\$ 9,975,195</b>	<b>\$ 10,210,372</b>	<b>\$ 235,177</b>	<b>2.4%</b>
<b><i>Healthy Start Division</i></b>					
<u>F-1</u>	Office of the Director	\$ 242,759	\$ 250,908	\$ 8,149	3.4%
<u>F-6</u>	Best Beginnings Team	3,293,485	3,286,471	(7,014)	-0.2%
<u>F-13</u>	Early Years Team	1,550,490	1,573,633	23,143	1.5%
<u>F-21</u>	Reproductive Health Team	1,593,141	1,619,955	26,814	1.7%
<u>F-28</u>	Screening Assessment & Intervention	2,855,096	2,855,096	-	0.0%
<b><i>Total Healthy Start Division</i></b>		<b>\$ 9,534,971</b>	<b>\$ 9,586,063</b>	<b>\$ 51,092</b>	<b>0.5%</b>
<u>G-1</u>	<b><i>Office of the Chief Nursing Office</i></b>	<b>\$ 406,976</b>	<b>\$ 415,190</b>	<b>\$ 8,214</b>	<b>2.0%</b>
<u>H-1</u>	<b><i>General Expenses &amp; Revenues</i></b>	<b>\$ 1,820,822</b>	<b>\$ 1,888,978</b>	<b>\$ 68,156</b>	<b>3.7%</b>
<b>TOTAL MIDDLESEX-LONDON HEALTH UNIT EXPENDITURES</b>		<b>\$ 35,057,950</b>	<b>\$ 35,405,626</b>	<b>\$ 347,676</b>	<b>1.0%</b>

**COUNTY OF MIDDLESEX  
RESERVE - TAX RATE STABILIZATION**

	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>	<u>Projected</u>	<u>Projected</u>	<u>Projected</u>	<u>Projected</u>
	2013	2014	2015	2016	2017	2018	2019	2020
	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000
Balance forward from prior year	\$ 1,215	\$ 691	\$ 1,247	\$ 1,089	\$ 1,071	\$ 879	\$ 1,130	\$ 1,423
Transfer to Reserve								
Transfer to Reserve - Surplus	-	641	65	8	-	100	100	100
Sale of property								
Transfer to Operating	-469	-39	-250	-95	-303			
Transfer to Capital		-32						
Strathmere Lodge - Rebuild								
Strathmere Lodge - Debenture	-55	-14	27	69	111	151	193	232
<b>Balance</b>	<b>\$ 691</b>	<b>\$ 1,247</b>	<b>\$ 1,089</b>	<b>\$ 1,071</b>	<b>\$ 879</b>	<b>\$ 1,130</b>	<b>\$ 1,423</b>	<b>\$ 1,755</b>
<b>Net change</b>	<b>\$ -524</b>	<b>\$ 556</b>	<b>\$ -158</b>	<b>\$ -18</b>	<b>\$ -192</b>	<b>\$ 251</b>	<b>\$ 293</b>	<b>\$ 332</b>



**Ontario Municipal Partnership Fund (OMPF)  
2017 Allocation Notice**



**County of Middlesex**

3900

**2017 Highlights for the County of Middlesex**

- The County of Middlesex's estimated benefit of the 2017 provincial uploads totals \$4,558,600 , which is the equivalent of 5% of all municipal property tax revenue in the County.
- In addition, the County of Middlesex will receive \$828,000 through the 2017 OMPF.
- The 2017 uploads combined with the OMPF exceed the 2016 combined benefit by \$227,100 and payments received in 2004 by \$5,020,600.

**A Total 2017 OMPF \$828,000**

1. Assessment Equalization Grant	-
2. Northern Communities Grant	-
3. Rural Communities Grant	-
4. Northern and Rural Fiscal Circumstances Grant	-
5. Transitional Assistance	\$828,000

**B 2017 Combined Benefit of OMPF and Provincial Uploads (Line B1 + Line B2) \$5,386,600**

1. Total OMPF (Equal to Line A)	\$828,000
2. Provincial Uploads (see 2017 Upload Notice Insert)	\$4,558,600

**C Other Ongoing Provincial Support \$2,784,000**

1. Public Health	\$1,524,800
2. Land Ambulance	\$1,259,200

**D Key OMPF Data Inputs**

1. Households	28,005
2. Total Weighted Assessment per Household	\$323,953
3. Rural and Small Community Measure	65.0%
4. Farm Area Measure	n/a
5. Northern and Rural Municipal Fiscal Circumstances Index	n/a
6. 2017 Guaranteed Level of Support	85.0%
7. 2016 OMPF (Line A from 2016 Allocation Notice)	\$974,100

Note: see line item descriptions on the following page.

Issued: November 2016

# Ontario Municipal Partnership Fund (OMPF) 2017 Allocation Notice



County of Middlesex

3900

## 2017 OMPF Allocation Notice - Line Item Descriptions

- A** The OMPF grants are described in detail in the 2017 OMPF Technical Guide - this document can be found on the Ministry of Finance's website at: <http://www.fin.gov.on.ca/en/budget/ompf/2017>
- 
- A5** If applicable, reflects the amount of transitional support provided to assist the municipality in adjusting to the redesigned OMPF program. See the enclosed Transitional Assistance Calculation Insert for further details.
- 
- B1** Sum of 2017 OMPF grants (Equal to Line A).
- 
- B2** Estimated 2017 benefit of the Province's upload of social assistance benefit program costs. For further details see the 2017 Upload Benefit Report.
- 
- C1** The estimated 2017 municipal benefit resulting from the upload of public health costs from a provincial share of 50 per cent in 2004 to 75 per cent in 2007. In two-tier systems, this benefit is identified at the upper-tier level. Actual municipal savings may not correspond with the Allocation Notice due to budget approvals made by the local Board of Health. Municipalities may provide additional funding beyond their obligated cost share or receive additional savings through other provincial grants for public health programs and initiatives. Any additional municipal funding or savings are not included in the calculation of the public health figure.
- 
- C2** The estimated 2017 municipal benefit of the Province's 50 per cent share of land ambulance funding relative to its share in 2005. This incremental increase in land ambulance funding delivers on the Province's commitment to strengthen land ambulance services and maintain the 50:50 sharing of land ambulance costs. In two-tier systems, this benefit is identified at the upper-tier level.
- 
- D2** Refers to the total assessment for a municipality weighted by the tax ratio for each class of property (including payments in lieu of property taxes retained by the municipality) divided by the total number of households.
- 
- D3** Represents the proportion of a municipality's population residing in rural areas or small communities. For additional information, see the 2017 OMPF Technical Guide.
- 
- D4** Represents the percentage of a municipality's land area comprised of farm land. Additional details regarding the calculation of the Farm Area Measure are provided in the 2017 OMPF Technical Guide.
- 
- D5** The northern and rural Municipal Fiscal Circumstances Index (MFCI) measures a municipality's fiscal circumstances relative to other northern and rural municipalities in the province, and ranges from 0 to 10. A lower MFCI corresponds to relatively positive fiscal circumstances, whereas a higher MFCI corresponds to more challenging fiscal circumstances. For additional information, see the 2017 OMPF Technical Guide.
- 
- D6** Represents the guaranteed level of support the municipality will receive from the Province through the 2017 OMPF. For additional information, see the 2017 OMPF Technical Guide.
- 
- D7** 2016 OMPF allocation

*Note: Provincial funding and other ongoing provincial support initiatives rounded to multiples of \$100.*